

What we did



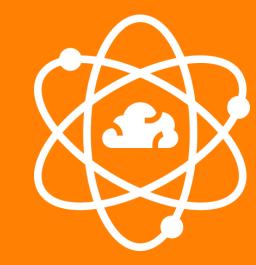
In-depth interviews

- Global DecisionMakers
- Fortune 500
- 8 markets



Quantitative Survey

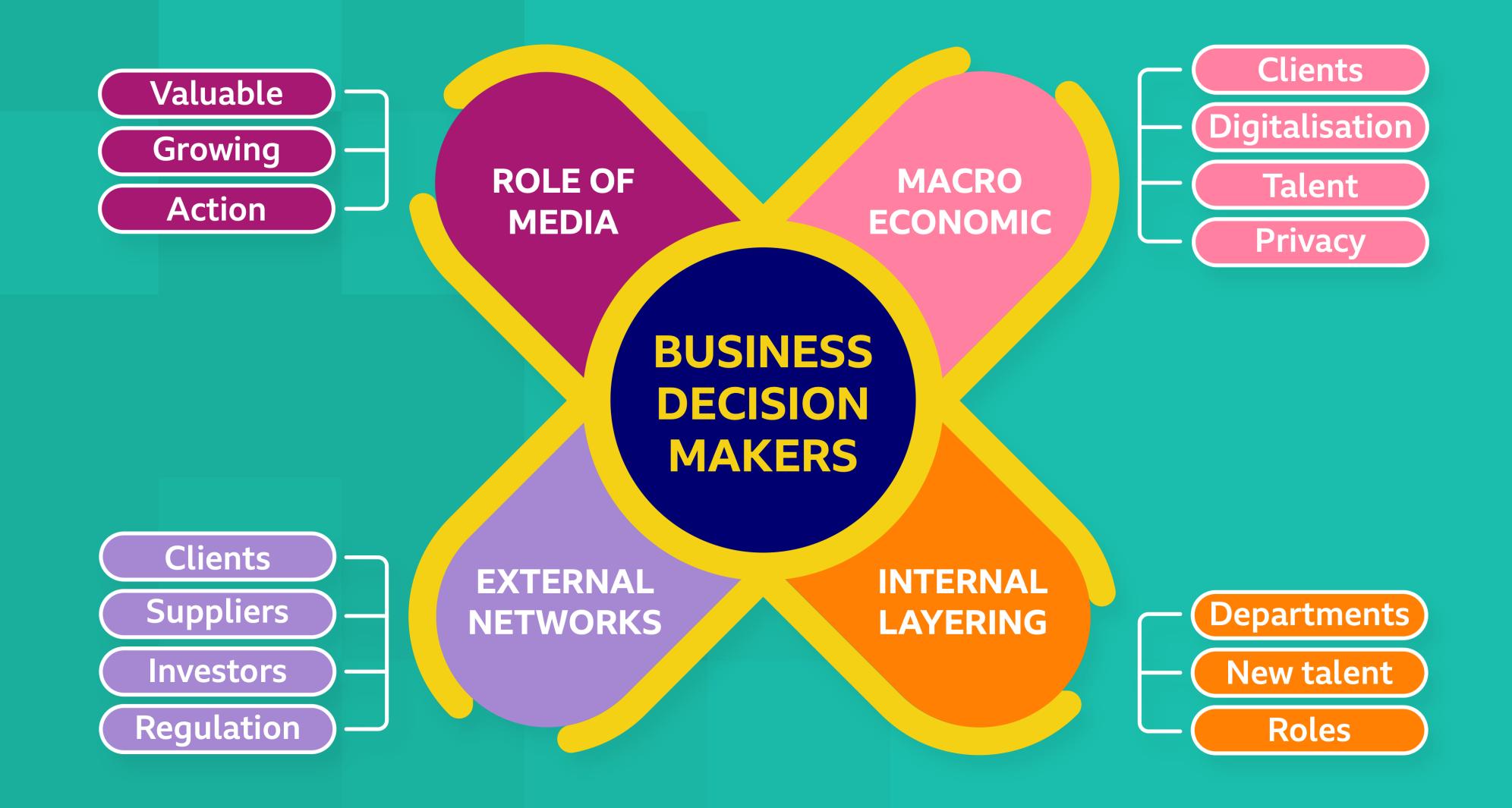
- Business Decision Makers
- In market purchasers
 - IT / Finance / Govt.
 - Conglomerates
- 1,000 Interviews
- 10 markets



Behavioural Science

Consultation with honorary fellow of the IPA and an associate of the Moller Institute at Cambridge University

What's influencing the BDMs is the WEB OF INFLUENCE



% Growing influence

What's influencing the BDMs is the WEB OF INFLUENCE

APAC (103)

DEPTH

TRUSTED

GLOBAL

Valuable

Growing

Action

ROLE OF

MEDIA

MACRO ECONOMIC Clients

Digitalisation

Talent

Privacy

SUPPLY CHAINS

GLOBAL EVENTS

SUSTAINABILITY

BUSINESS DECISION MAKERS

EXTERNAL NETWORKS

INTERNAL LAYERING

Departments

New talent

Roles

APAC (105)

JNR. INFLUENCE

GLOBAL INTER-CONNECTIVITY

GOVT. BODIES

Suppliers

Investors

APAC (104) **CAMPAIGNERS**

Clients

Regulation

The 3 personas BDMs respond to

Using behavioral science, these three personas were identified as personas that Business Decision Makers respond well to.

Adopting these three personas in your communication creates more impact on BDMs



EXPERTS

Speaking like an EXPERT means to have a really deep understanding of their field or specialized business area





34%) (Authenticity

34%) (Creativity

Empowering middle management

73% N. Am

72% Finance

66

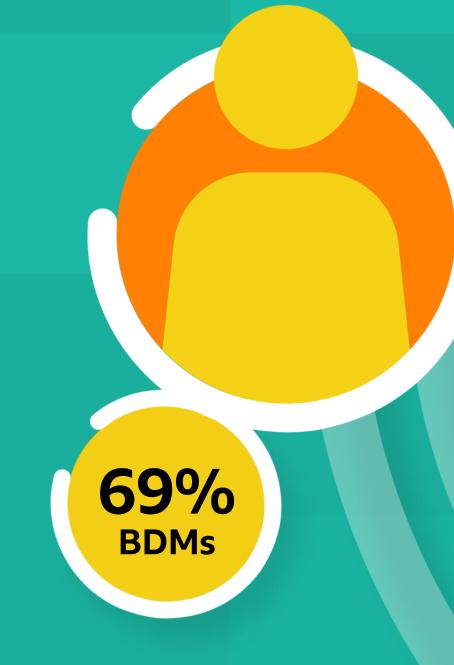
There's something about storytelling and experiencing narrating... From experience, from ups and downs, from challenges, from successes, from the things that you've seen, and how you assess them, and how you then convey that, I think is very powerful.

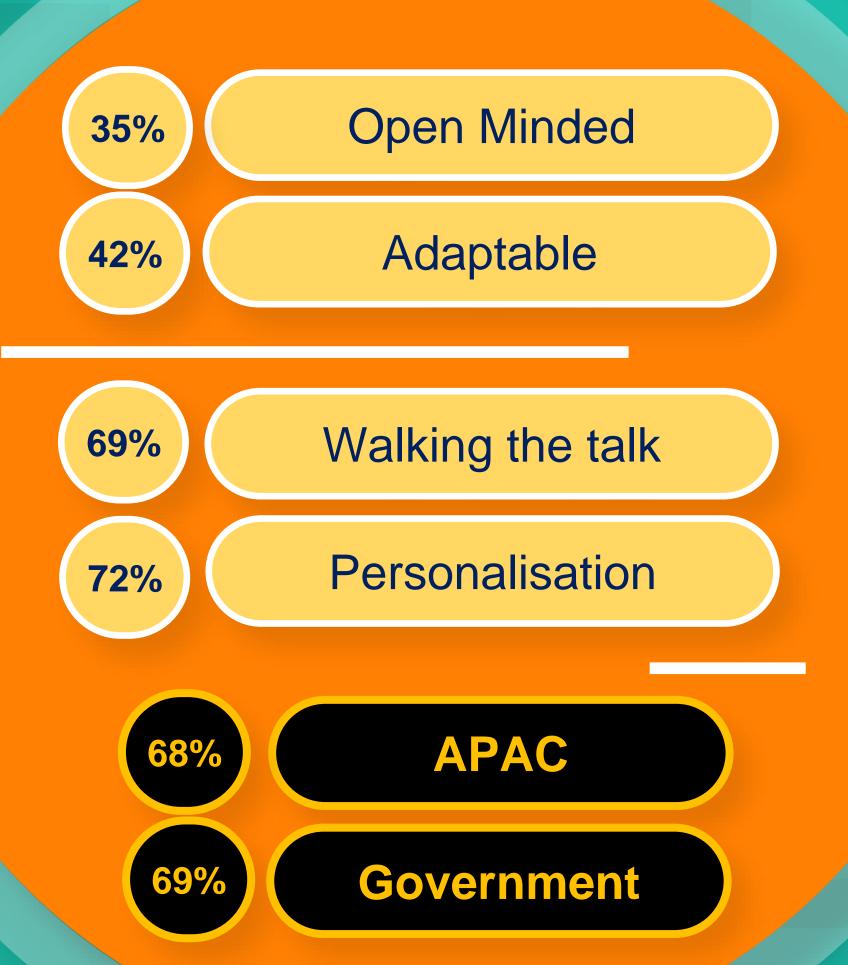
USA



CONNECTORS

Speaking like a CONNECTOR means to have a broad range of perspectives and be able to connect people with ideas







We definitely highly value people who are integrated with the company culture and we always go for the trust... Governments and officials have a trickle-down effect on issues like diversity too and this influences the organisation... and how innovation unfolds.

SG, C-suite, Consulting

PERSUADERS

Speaking like a PERSUADER means having a clear, distinct point of view and have a charismatic, persuasive tonality



40%) (Transparency

51% Trustworthiness

Collaboration with external parties

68% EMEA

72% IT/Tech

70% Conglomerates

EXPERTS CONNECTORS

PERSUADERS

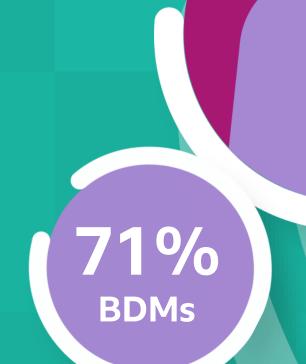
66

We are not afraid to discuss failure within our professional culture.

Fast failure that's OK. So, if someone shows this vulnerability - then it can allow us to be ourselves and that's good. People who go with their gut feeling too, I like that.

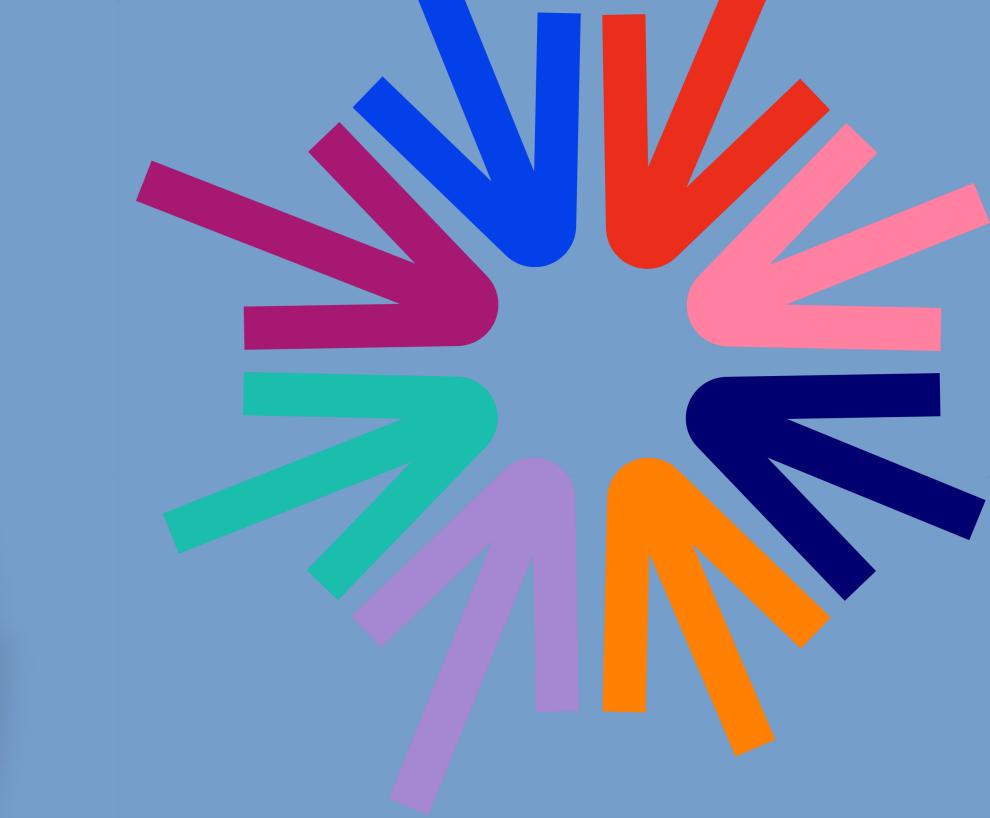
Germany, Conglomerate





KEY TAKEAWAYS

Business Decision Makers are influenced by 4 factors – macroeconomic, media, external networks and internal layers – which makes up the <u>WEB OF INFLUENCE</u>. To reach them, it's important to consider the surrounding threads that influences their decision making



Create advocacy by adopting the personas – Experts, Connectors, Persuaders – that BDMs respond well to, when communicating with them

Contact your BBC Sales Representative to find out:

- How BBC is able to connect you with the Business Decision Makers <u>and</u> their Web Of Influence, and;
- How your next campaign with BBC can adopt the personas to best communicate with your target audiences



