





# What we did



### **In-depth interviews**

- Global DecisionMakers
- Fortune 500
- 8 markets



#### **Quantitative Survey**

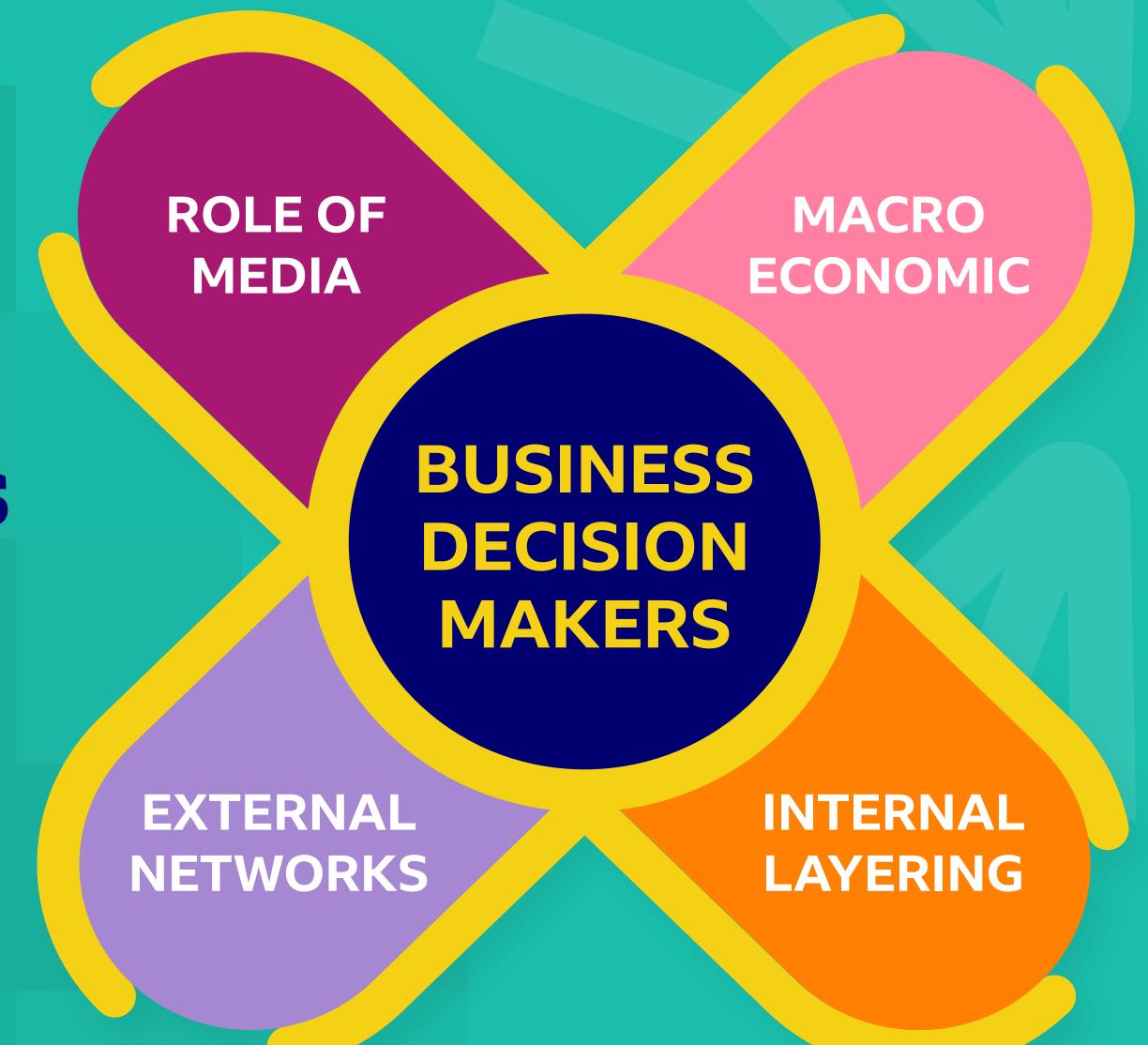
- Business Decision Makers
- In market purchasers
  - IT / Finance / Govt.
  - Conglomerates
- 1,000 Interviews
- 10 markets



#### Behavioural Science

Consultation with honorary fellow of the IPA and an associate of the Moller Institute at Cambridge University





Core threads of Influence









# MACRO ECONOMIC

# Departmental Connectivity





# Junior Employees





# INTERNAL LAYERING



## **Top Connections**







EXTERNAL NETWORKS

% Growing influence

54% Clients

52% Investors

52% Media



85% Valuable source



# ROLE OF MEDIA

## B B C STUDIOS

Clients Valuable **Digitalisation** Growing **ROLE OF MACRO** Talent Action **ECONOMIC MEDIA** Privacy BUSINESS Web of **DECISION** Influence **MAKERS** Clients **EXTERNAL** INTERNAL Suppliers **Departments NETWORKS LAYERING** Investors New Talent Regulation Roles



# Behavioural Science

Three personas influence BDMs





# Understanding BDMs as people improves media efficiency



Richer context

Efficiency & effectiveness





